

; 12/09/17 10:59 AM
;
;;;Boston City Council 171212

>> GOOD MORNING, EVERYBODY.
WE'RE HERE TO DISCUSS DOCKET
1325 IN ORDER NAPS PROMOTING
EQUITY IN THE CITY OF BOSTON
CONTRACTS.
THE MATTER WAS SPONSORED BY MY
TWO COLLEAGUES.
SECTION FOUR PROMOTING MINORITY
AND WOMEN OWNED BUSINESS
ENTERPRISES IN THE CITY OF
BOSTON.
TO FURTHER PROMOTE EQUITY IN THE
CITY OF BOSTON CONTRACTS.
THESE PROVISIONS INCLUDE
CREATION OF THE PROGRAM WHICH
WILL BE RESPONSIBLE FOR OUT
REACH TO WMBEs REGARDING CITY
NEEDS.
DIRECTING RFPs THAT THE CITY
RELEASES FOR SUCH RFPs TO
INCLUDE WMBE AMONG KEY CRITERIA.
TO REQUIRE COMPILATION OF THE
FOLLOWING INFORMATION FROM CITY
DEPARTMENTS AND CENTRAL
PROCUREMENT FOR QUARTERLY
REPORTS TO THE MAYOR AND CITY
COUNCIL.
I'D LIKE TO TURN OVER TO THE
LEAD SPONSORS FOR INITIAL
COMMENTS THEN GET INTO A
DISCUSSION.
>> GOOD MORNING.
THANK YOU, MR. CHAIR.
THANK YOU TO MY COSPONSOR
COUNCILOR PRESSLEY AND YOU BOTH
FOR JOINING US.
AS YOU KNOW THIS FOLLOWS FROM
THE HEARING THAT WE HAD EARLIER
IN THE YEAR AND GOOD WORK THAT
YOUR OFFICES HAVE BEEN DOING AND
TRYING TO MAKE SURE THAT
BOSTON'S WEALTH AND
OPPORTUNITIES ARE SHARED AMONG
ALL OF OUR RESIDENTS.
BUILDING UP WEALTH CREATION IN
OUR NEIGHBORHOODS.
THIS FIRST PROPOSAL TO CERTAINLY
JUST THAT A PROPOSAL, REALLY
LOOKING TO GET YOUR FEEDBACK.
WE WANTED TO -- PART OF THE GOAL

FROM HIGH EYES MAKE SURE THAT WE'RE PUTTING SOME REAL TEETH IN THE ACTIONS THAT WE CAN TAKE AT THE CITY LEVEL, PARTICULARLY THIS PROVISION FOR TRANSPARENCY BUT ALSO TO MAKE SURE THAT WE ARE ACTIVELY REQUIRING SOLICITATION OF BIDS BY WMBES FOR ME WOULD BE REAL STEP TO TAKE THAT WOULD MAKE A DIFFERENCE RIGHT AWAY.

LOOKING FORWARD TO BETTER UNDERSTAND FROM THE CITY, CERTAINLY THERE'S AN EXPRESSED COMMITMENT AROUND THE INTENTION. BUT WHAT IS THE CITY'S COMMITMENT AND WHAT IS YOUR CAPACITY TO IMPLEMENT THIS, TO ACTUAL LIES THESE VALUES AROUND INCLUSION AND EQUITABLE ACCESS TO WEALTH BUILDING AND JOB CREATION IN THE CITY OF BOSTON. CONTINUE TO BE SOBERINGLY CRYSTALLIZED AND REINFORCED FOR ALL OF US.

I APPRECIATE COUNCILOR WU USING THE VERB "ACTIVELY" SO WHAT ARE WE DOING.

I'M ALSO -- WANT TO KNOW IF WE HAVE BUY FIN YOU TO DO THIS, IF YOU HAVE THE CAPACITY TO IMPLEMENT THIS, THAT THAT REQUIRES ON A STAFFING LEVEL, WHAT IF ANYTHING DO YOU NEED FROM US, BUDGETARY OR FISCAL STANDPOINT THEN FINALLY, HOW DOES THIS WORK WITHIN CONTEXT OF THE WMBE EXECUTIVE ORDER THAT'S BEEN SIGNED.

THEN WHAT IS THE STATUS OF THE RFP AND I DO WANT TO THANK THE CITY FOR PUTTING OUT THAT RFP AROUND DISPARATE STUDY BUT THE STUDY WILL ONLY CONFIRM WHAT WE ALREADY KNOW TO BE TRUE.

TO SEE THIS ACTUAL LIES SO THAT WE CAN BEGIN TO MOVE THE NEEDLE. >> THANK YOU FOR HAVING US HERE.

I'M JOINED BY MY COLLEAGUE, KEVIN COYNE AND VEXING AND CONCERNING ISSUES FOR US THAT BRINGS US BACK INTO THIS CONVERSATION.

CHAIRMAN FLAHERTY THANK YOU FOR

CONVENING US, MADAM PRESIDENT,
THANK YOU FOR YOUR LEADERSHIP
HERE AND COUNCILOR PRESSLEY FOR
YOUR CONTINUED LEADERSHIP AND
PERSEVERANCE ON THE POINTS
AROUND ACCOUNTABILITY,
TRANSPARENCY FOR SURE AND ASKING
CRITICAL QUESTIONS AROUND
CAPACITY BUILDING AND BUDGET
NEEDS.

THESE ARE ESSENTIAL POINTS AND
APPRECIATED THAT WE HAVE THIS
FORUM TO DISCUSS THESE ISSUES
PUBLICLY.

AS WELL AS IMPLEMENTATION.

WE DID APPRECIATE THE
OPPORTUNITY TO BE BEFORE THIS
BODY PREVIOUSLY THIS YEAR IN
MARCH I BELIEVE SO AGAIN COMING
BACK TO THIS CONVERSATION JUST
SPEAKS VERY CLEARLY AND
DELIBERATELY TO THE COUNCIL'S
COMMITMENT AS AN OPPORTUNITY TO
SPEAK TO THE MAYOR'S SHARED
COMMITMENT IN MAKING SURE THAT
THERE IS -- THERE'S POLICY,
THERE'S PRACTICE AND THERE'S
ONGOING COMMITMENT TO MAKING
SURE THAT WE CAN DELIVER ON
EQUITY AND PROCUREMENT.

I JUST WANTED TO SHARE COUPLE
POINTS IN TERMS OF WHAT WE HAVE
BEEN DOING.

BEEN UP TO SINCE WE LAST MET AND
ALSO LOOK FORWARD TO OPPORTUNITY
TO ACTUALLY ENGAGE IN A VERY
VIBRANT DIALOGUE AROUND THIS
ORDINANCE BEFORE US.

SO THERE IS ABSOLUTE SUPPORT AND
AGREEMENT ON THE NEED FOR VERY
STRONG AND STRONGER DIVERSITY
PROGRAM AS WELL AS POLICY AND
PROCUREMENT GOALS THAT CAN
SUPPORT THAT PROGRAMMING.

SO AGAIN THANK YOU FOR BRINGING
OUR ATTENTION TO THIS ISSUE LOOK
FORETOWARD TO DELVING IN HERE.
WE HAD LARGE WORKSHOP IN APRIL
OF THIS YEAR.

WHO CAME, WERE ABLE TO MEET
DIRECTLY PROCUREMENT OFFICERS
FROM MORE THAN COUPLE DOZEN
DEPARTMENTS WHO AT THAT TIME OR
ENGAGE IN MATCHMAKING IF YOU

WILL.

DEPARTMENT WE'RE SHARING BID OPPORTUNITIES AND CONTRACT OPPORTUNITIES ON THE FRONT AND NEW BUSINESSES WHO HAD NOT CONTRACTED WITH THE CITY AS WELL AS SOME EXISTING BUSINESS RELATIONSHIPS ABLE TO UNDERSTAND WHAT WERE THE NEW OPPORTUNITIES. FOR ACTUALLY MAKING A DIRECTED GATEWAY TO KNOTTED ONLY OPPORTUNITIES BUT LEADERSHIP AND DEPARTMENTS THAT WE KNOW ARE SPENDING.

SINCE WE MET WITH YOU WE'VE LODGED SMALL BUSINESS STREET IN MADAPAN AND EAST BOSTON THIS STRATEGY FROM THE SMALL BUSINESS DEVELOPMENT AND OFFICE OF ECONOMIC DEVELOPMENT HAVE BEEN ESSENTIAL OUTREACH AND PROGRAMMING OPPORTUNITY TO IDENTIFY ENTREPRENEURS ACROSS THE CITY WHO WANT TO START BUSINESSES AS WELL AS INDIVIDUALS WHO HAVE BUSINESS THAT MAY WANT TO CONTRACT WITH THE CITY.

ALL OF THESE BUSINESSES KNOW ABOUT CONTRACT KNOWLEDGE OPPORTUNITIES WITH THE CITY. SO VERY IMPORTANT FOR US TO MAKE SURE AGAIN THAT NOT ONLY CAN PEOPLE DO BUSINESS WITH THE CITY IF THEY COME 120 CITY HALIBUT WE'RE GOING TO GET OUT INTO THE NEIGHBORHOODS MAKE THAT INFORMATION CLEAR TO EVERYONE. WANT TO RECOGNIZE COUNCILOR ESSAIBI GEORGE IN MY PERIPHERAL VISION AND I'M HAPPY TO SEE YOU. IN ADDITION TO THE SMALL BUSINESS CENTERS WE HAVE ALSO DEVELOPED DIVERSITY AND INCLUSION LANGUAGE FOR ALL CITY OF BOSTON RFPs THIS LANGUAGE HAS BEEN AN IMPORTANT BREAK THROUGH FOR US BECAUSE IT IS THE FIRST TIME THAT WE'VE BEEN ABLE TO COME TO STANDARDIZATION OF LANGUAGE IN TERMS OF HOW CITY DEPARTMENTS REACH OUT TO VENDORS GETTING LANGUAGE IN THERE AROUND DIVERSITY FOR FIRMS AND WMBE AS

WELL AS WORKFORCE PARTICIPATION GOALS WE'RE VERY PLEASE WITH THAT.

PLEASED TO REPORT THAT THERE ARE DEPARTMENTS WHO ARE ACTIVELY ADOPTED THAT LANGUAGE AND USE THAT FOR THEIR SELECTION METHOD. IN ADDITION, WE HAVE CONTINUE TO LEAD BY EXAMPLE FOR THE CITY ITSELF THROUGH CITY DEPARTMENTS AND OUTREACH THERE, WE'VE ALSO BEEN WORKING WITH PRIVATE PARTNERS AND DEVELOPERS TO ADDRESS DISPARATE AND ECONOMIC OPPORTUNITIES FOR LOCAL PEOPLE OF COLOR, WOMEN AS WELL AS WMBE FIRMS SO A GOOD EXAMPLE OF THIS IS THE MOU THAT WE'VE ENTERED INTO WITH SQUARE DEVELOPMENT AND SETS PARTICIPATION GOALS FOR WMBEs AS WELL AS EXPANDED WORKFORCE GOALS GOING BEYOND THE EXISTING REQUIREMENT, IS THAT IS ANOTHER EXAMPLE OF TRYING TO EXPAND INCLUSION IN EQUITY INTO THE PRIVATE SPACE.

THERE NEEDS TO BE MORE THAT HAVE WORK BUT IT'S IMPORTANT ON THAT PARTICULAR DEAL THAT THERE'S LANGUAGE FOR THAT.

I'LL WRAP UP BY SAYING THAT, BASED -- BACK TO YOUR POINT, COUNCILOR PRESSLEY IN TERMS OF THE DISPARATE STUDY WHICH YOU ALL KNOW THAT WE HAD JUST RELEASED THE RFP FOR THAT, WE'RE IN THE FINAL STAGES OF FINAL SELECTION FOR CONSULTING TEAM FOR THE DISPARATE STUDY.

IT IS AN ESSENTIAL PIECE OF WORK THAT IS BEFORE US, BECAUSE IT ALLOWS US TO DELVE MORE DEEPLY INTO WHAT IS THE DATA THAT WE HAVE AVAILABLE TO MAKE AN ASSESSMENT, LEGAL ASSESSMENT BASED ON THE STATUS OF DISPARATE IN THE CITY WILL GIVE US THE BASIS FOR THINKING MORE DELIBERATELY AND SPECIFICALLY ABOUT GOALS THAT HAVE A RACE AND GENDER-BASED CRITERIA.

SO THE DISPARATE STUDY WE LOOK FORWARD TO LODGING THAT IN THE BEGINNING WAS NEW YEAR.

I'LL LOOK FORWARD TO THE FINDING THERE.

I DON'T DISAGREE WITH THE ASSESS.

THAT EVEN ON THE FACE OF LOOKING AT WHO IS AVAILABLE AND WHO IS UTILIZING CITY OF BOSTON, THAT SPEAKS ANECDOTALLY FOR SURE TO WHAT WE WOULD RECOGNIZE AS ECONOMIC DISPARATE.

WHAT THE DISPARATE STUDY ITSELF WILL GIVE US IS THE LEGAL BASIS TO PROCEED WITH THIS KIND OF POLICY ANALYSIS.

WE WELCOME THAT WORK.

IN FACT KEVIN AND I ARE ON SELECTION COMMITTEE THERE ARE LOOKING FORWARD TO WRAPPING UP THAT PROCESS.

SO, GIBB, THANK YOU FOR THE OPPORTUNITY TO DISCUSS THIS IMPORTANT AND VEXING MATTER AND ALSO TO ROLL UP OUR SLEEVES ACTUALLY AND GET INTO THE DETAILS OF HOW TO MAKE THIS STRONG, SOUND AND RIGHT WITH DELIBERATE SPEED HERE.

>> THANK YOU FOR HAVING ME BACK. I APPRECIATE BEING HERE TODAY. JUST WANTED TO UPDATE YOU A LITTLE BIT.

MY OFFICE AS YOU ARE AWARE IS RESPONSIBLE, PROCUREMENT OF GROWTH WITHIN THE CITY.

LOT OF WHERE WE'D BE ABLE TO PROVIDE MORE OPPORTUNITIES WITHIN THE COMMUNITY, CITIZENS OF BOSTON IS RELATED TO SERVICES.

BUT THERE WAS A CHANGE IN THE THRESHOLD OF PROCUREMENT LAW THAT THE CITY ADOPTED IN THE SPRING OF THIS YEAR, PREVIOUSLY IT WAS \$10,000 TO \$5,000.

IT WAS CALLED A WRITTEN CONTRACT THAT IS UP TO \$50,000.

NOW ANYTHING OVER \$50,000 IS A PUBLICLY ADVERTISED BID SO WITH THAT THRESHOLD CHANGE ALLOWS US TO REACH OUT TO MORE OF THE SMALL LOCAL BUSINESSES OFFICES WITHIN BOSTON.

WE WORK WITH THE OFFICE OF SMALL LOCAL BUSINESSES ON THE

DATABASE, WE REACH OUT TO VENDORS WITHIN BOSTON WITHIN THAT CATEGORY. ANYTHING OVER 50,000 IS STILL PUBLICLY ADVERTISED BID IT IS OPEN UP TO ANYBODY WITHIN THE CITY THAT HAS ACCESS TO BE ABLE TO BID ON THOSE ITEMS. WE ACTIVELY SEARCH OUT IN BOSTON BUSINESSES.

>> A QUICK QUESTION, THOSE AREN'T FOR DESIGN SERVICES THOSE ARE FOR --

>> WHENEVER ANY DEPARTMENT ANNOUNCES CONTRACTING SERVICES LIKE ARCHITECTURE, ENGINEERING FOR ANY AMOUNT LESS THAN \$25,000 SHALL SEEK PROPOSALS FROM ONE WMBE OR ONE WBE SO THAT'S BASED ON I GUESS THE 2003 DISPARATE STUDY THAT WAS THE LAST STUDY WE DID TESTIFIES 200?

>> RIGHT.

>> ANY IDEA WHY WE HAVEN'T DONE ANYTHING FROM 2003 -- IT'S NOT ON YOUR WATCH BUT ANY PERSPECTIVE WHY WE DIDN'T CONNECT ANYTHING AFTER 2003?

>> SO, TWO QUESTIONS. ONE QUESTION TO CLARIFY THIS THRESHOLD BECAUSE IT HAS INCREASED SINCE THEN. SO IN THIS NEW -- ORDINANCE HERE WOULD THAT ALSO BE AMENDED TO REFLECT THE NEW THRESHOLD -- OR JUST GENERAL QUESTION?

>> THE LEAD SPONSORS IS THAT THE GOAL?

>> WE END UP CITING THE STATUTE SO I THINK IT'S ALREADY BECAUSE WE'RE SETTING THE STATE STATUTE THAT IS WHAT WAS AMENDED OR ADOPTED.

BUT WE'RE HAPPY TO --

>> WHICH I IMAGINE WHICH IS DESIGN SERVICES. JUST MAKE SURE WE'RE TALKING ABOUT THE SAME -- THOSE MENTIONED THOSE TYPES OF CONTRACTS.

I HAD QUESTION ON THESE. YOU HAD MENTIONED -- GO BACK TO, AS OF JANUARY 2014 THERE WAS AN APPLICATION THAT ALLOWED FOR

CERTIFICATION OF SMALL, LOCAL
MINORITY WOMEN OWNED BUSINESSES
IN THE CITY OF BOSTON.
SO THEN YOU INDICATED A LITTLE
WHILE AGO THERE WAS LARGE
WORKSHOP WHERE OVER 200
BUSINESSES, HOW MANY
APPLICATIONS DO YOU HAVE ON FILE
AND WHAT IS THE PROCESS BY WHICH
WE DO SORT OF TOUCH BASE, CHECK
IN, HOW DO WE COMMUNICATE WITH
THE BUSINESSES THAT ARE ON FILE.
>> AND BUSINESSES THAT ARE
CERTIFIED?
>> YES.
>> HOW MANY BUSINESSES ARE
CERTIFIED?
>> RIGHT NOW -- OUR DIRECTOR
TREE IS ABOUT 600 BUSINESSES
THAT HAVE BEEN CERTIFIED WITH
THE CITY.
YOU CAN BE CERTIFIED WITH US AS
SMALL AND LOCAL AS MBE OR
MINORITY BUSINESS ENTERPRISE,
WBE OR WE ALSO RECOGNIZE
VETERAN-OWNED BUSINESSES BASED
ON THE MAYOR'S EXECUTIVE ORDER
IN 2015.
SO OUR DATABASE REFLECTS THAT
DIVERSITY OF CERTIFICATION.
CERTIFICATION LASTS FOR ABOUT
THREE YEARS.
AT THE END OF THAT CERTIFICATION
IS RENEWED, SUBJECT TO RENEWAL.
WE ALSO HAVE A CROSS PARTNERSHIP
WITH GOVERNOR BAKER DIVERSE THEE
OFFICE ALLOW FOR CROSS
CERTIFICATION WITH THE STATE.
THE ONGOING COMMUNICATION WITH
BOTH BUSINESSES IS ACTUALLY A
WEEKLY E-MAIL BLAST THAT WE SEND
OUT TO THAT, LETTING THEM KNOW
AVAILABLE CONTRACTING AND BID
OPPORTUNITIES WITH THE CITY.
WE ALSO THE WORKSHOP THAT YOU
REFERENCED ALSO LET THEM KNOW OF
ONGOING AND REGULAR WORKSHOPPING
OPPORTUNITIES THAT WE HAVE HAS
WELL AS NETWORKING.
IDENTIFY BUSINESSES THAT HAVE
THE CAPACITY, WHEREWITHAL
WILLINGNESS TO CONTRACT WITH THE
CITY AS WELL AS THE STATE AND
POTENTIALLY FEDERAL.

THEN ALSO TO BUILD UP THE
CAPACITY THAT THEY HAVE TO DO
BUSINESS IN THE CITY AND BUILD
UP NETWORK QUITE FRANKLY AMONG
THOSE BUSINESSES.

IMPORTANT TO HAVE CLOSER
RELATIONSHIP WITH THE STATE
BECAUSE THAT ALLOWS US TO
RECOGNIZE A LARGER CATCHMENT OF
BUSINESSES EVEN IN THE "GREATER
BOSTON" AREA.

SO THIS STATE HAS ABOUT A
THOUSAND OR 1500 BUSINESSES THAT
ARE CERTIFIED.

>> YOU SAY RENEWAL.

ARE THEY ANNUAL?

>> THREE YEARS.

>> EVERY THREE YEARS.

THE NEW DISPARATE STUDY YOU
EXPECT THAT TO BEGIN WHEN?

>> IN THE BEGINNING OF THE YEAR.

>> HOW LONG DO YOU ANTICIPATE
THAT PROCESS TAKING?

>> SURE.

THE STUDY ITSELF, THE SCOPE HAS
BEEN BROKEN INTO TWO PARTS.
PHASE ONE IS ESTIMATED TO BE
ABOUT FOUR-MONTH PROCESS,
FOUR-MONTH PERIOD OF AGAIN
REVIEWING AND ASSESSING THE DATA
THAT WE HAVE IN THE CITY IN
TERMS OF BUSINESSES THAT HAVE
BEEN UTILIZED BY CITY OF BOSTON.
THAT PERIOD WILL ALSO GIVE US AN
UNDERSTAND CAN OF WHAT WOULD BE
THE BASIS FOR LARGER DISPARATE
STUDY WHAT WOULD BE THE DESIGN.
ASSUMING WE'RE ABLE TO MOVE
FORWARD INTO THE STUDY, WE
ANTICIPATE TOE TAKE ABOUT 12-14
MONTHS AND SO I THINK THAT WRAPS
UP UNTIL ABOUT 18 MONTHS OR SO
AT THE END OF THAT TIME, THEN
WOULD BE ABLE TO LOOK AT THE
RESULT OF THE DISPARITY STUDY
AND UNDERSTAND WITH MUCH MORE
SPECIFICITY AND FOCUS THE BASIS
FOR SUPPLIER DIVERSITY PROGRAM
PERHAPS UNLIKE NOT WHAT IS
UNLIKE HERE IN THE ORDINANCE.

>> WITHIN THE 650 BIZ, IS THERE
BREAK DOWN OF DIFFERENT TYPE OF
BUSINESSES?

ARE THEY ALSO --

>> I THINK THAT GREATER DETAIL,
ABSOLUTELY.
>> DEPARTMENT HEADS AND
LEADERSHIP SPEAKING ABOUT THEIR
PROCUREMENT NEEDS.
GET A BETTER SENSE --
>> LOVE TO SEE THAT BREAK DOWN
AND WHERE THE OUTREACH NEEDS TO
TAKE PLACE.
WHAT TYPES OF PRODUCTS, WHAT
TYPES OF SERVICES, WHEREVER WE
DEFICIENT OR MAYBE WHERE THERE
ARE SOME BUSINESSES THAT WE CAN
CONNECT FOLKS WITH.
>> ABSOLUTELY.
>> CHAIR RECOGNIZES COUNCIL
PRESIDENT WU?
>> THANK YOU.
THAT IS GREAT.
REALLY SOUNDS LIKE A LOT OF WHAT
YOU ARE DOING ALIGNS WITH THE
GOALS THAT COUNCILOR PRESSLEY
AND I LAID OUT WITH THE
ORDINANCE.
UP TO 50,000 TO MATCH THE
CHANGES THAT YOU'VE ADOPTED.
DO YOU HAVE ANY OTHER PARTICULAR
FEEDBACK ABOUT THIS.
LOT OF IT SEEMS TO CODIFY WHAT
YOU'RE DOING?
>> I DID HAVE A QUESTION WITH
THAT SAME AREA WHERE IT SEEMS
LIKE THIS ORDINANCE IN REFERENCE
PROFESSIONAL SERVICES EXPLICITLY
TO ARCHITECTURE AND ENGINEERING
AND I WAS WONDERING IF THERE
MIGHT BE AN OPPORTUNITY TO
EXPAND THAT FOCUS IN THE MAYOR'S
EXECUTIVE ORDER IN 2016 BASED ON
SOME OF THE DISPARITY THAT WE
FOUND IN THE LAST DISPARITY
STUDY DEFINITION OF PROFESSIONAL
SERVICES WAS EXPANDED TO EVEN
BEYOND JUST DESIGN BUT TO
CONSIDER POTENTIALLY MARKETING,
ACCOUNTING, LEGAL SERVICES,
OTHER TYPES OF PROFESSIONAL
SERVICES THAT BUSINESS IN THE
CITY MIGHT PROVIDE.
>> WE'D DELETE ARCHITECTURE AND
ENGINEERING, PROFESSIONAL
SERVICES AMOUNT LESS THAN
50,000, CITY SHALL SEEK
PROPOSALS FROM AT LEAST MBE OR

WMBE FIRM WHOSE PROFESSIONAL SERVICES QUALIFIED AS SUCH UNDER MOST -- REASON WE LEFT THAT VAGUE WITHOUT REFERENCING 2003 WAS ANTICIPATING ANY FUTURE CHANGES THAT THIS WOULD HOPEFULLY CONTINUE TO GROW AS DISPARITY STUDY FINDS WHAT WE SUSPECT IT WILL FIND. THAT WOULD BROAD THEN TO MATCH WHATEVER CURRENT STATE OF THE CITY'S DISPARITIES ARE AS RECOGNIZED.

>> ACTUALLY HAVE COPIES OF THE RFP LANGUAGE FOR THE COUNCIL THAT WE CAN SHARE.

>> WE COULD MAKE? SECTION A LITTLE MORE SPECIFIC IF YOU WANTED TO INCLUDE THOSE SPECIFIC PROVISIONS THAT YOUR LANGUAGE RECOMMENDS.

>> BEFORE I FORGET A TYPO IN SECTION FOUR, SHOULD READ PROVISIONS OF THIS ORDINANCE, NOT THIS SECTION.

SUCH UNCONSTITUTIONALITY SHALL NOT AFFECT REMAINING PROVISIONS. JUST LET THE RECORD REFLECT THAT WE'RE MAKING A CHANGE TO THE SECTION FOUR.

>> IS THIS THE TYPE OF REPORTING THAT YOU ALL ALREADY DO?

>> WHAT IS THE -- WHAT IS IT THAT WE'RE ABLE TO TRACK OR TRACKING NOW.

AND DONE QUITE A BIT OF WORK IN THIS AREA.

THANKS TO OUR COLLEAGUES IN THE DEPARTMENT AND DO IT AS WELL. IT LOOKS LIKE WE HAVE THE CAPACITY TO BEGIN TRACKING THESE AREAS MORE SLOWLY.

I'M SORRY FOR THE HESITATION, JUST WANT TO BE VERY PRECISE WITH THE LANGUAGE HERE.

IT'S GREAT.

AGAIN, TO EARLIER POINT AROUND TRANSPARENCY, MADAM PRESIDENT, I THINK IT'S REALLY EXCITING TO THINK ABOUT WHAT IT MEANS TO ACTUALLY TRACK INTERNALLY BUT TO SHARE MORE PUBLICLY WHAT THESE DATA POINTS COMMUNICATE BECAUSE IT'S IMPORTANT AND SPEAKS

EXACTLY TO I THINK LARGER MISSION, OBVIOUSLY TO DIVERSITY PROGRAMS TO BE ABLE TO SHOW THE BUSINESSES THEMSELVES THAT THIS IS POSSIBLE THAT THEIR SUCCESS, NOT ONLY ACTUALLY INCREASES NUMBER OF FOLKS WHO ARE WILLING TO DO BUSINESS.

>> SO WONDERFUL TO HEAR ABOUT CONTRACTING WORKSHOP AND THE BUSINESSES THAT HAVE BEEN PART OF THAT NOW PART OF THE OUTREACH.

ONE QUESTION THAT WE HAVE GOTTEN OVER AND OVER AGAIN IS THAT SORT OF SCHEDULE OF WHICH CONTRACTS BECOME AVAILABLE THROUGH WHICH DEPARTMENTS IS NOT ALL ALIGNED. SO DO YOU HAVE MASTER SCHEDULE NOW 2 SOMEONE WERE TO ASK TOMORROW, HOW DO I KNOW WHEN THE NEXT AVAILABLE OPPORTUNITY IS TO BID ON THIS TYPE OF CONTRACT. IS THERE SOMETHING YOU COULD HAND OVER SAY, PUBLIC WORKS HAS THESE CONTRACTS EXPIRING IN 2019.

TO ALLOW BUSINESSES TO BE ABLE TO BEGIN TO PROJECT THEIR NEEDS BUT ALSO GIVES US PLANNING OPPORTUNITY TO THINK ABOUT OTHER TYPES OF WORKSHOPS OR CAPACITY BUILDING OPPORTUNITIES WE CAN PUT IN PLACE.

WE'RE NOT THERE YET BUT I THINK THAT IS IMPORTANT WORK FOR US TO HIGHLIGHT AND PRIORITIZE.

>> GREAT.

BECAUSE THE WEBSITE, PORTAL AS IT IS IS PERFECTLY TRANSPARENT SNAPSHOT OF WHAT'S AVAILABLE RIGHT NOW.

BUT I THINK THE NEXT STEP TO GET TO, OKAY, OVER THE NEXT YEAR, OVER THE NEXT THREE YEARS, WHAT'S AVAILABLE.

AND TRACKING PIECE WOULD HELP WITH THAT, TOO, AS WE'RE PUTTING THAT.

WE CAN LOOK FORWARD WITH IT. THEN -- WE TALKED ABOUT THAT. I JUST WANTED TO ASK A QUICK QUESTION ON DISPARATE STUDY. WE'VE BEEN TALKING ABOUT THE

DISPARATE STUDY IN THIS CONTEXT
AND IN TERMS OF EXPANDING THE
EXECUTIVE ORDER AND POTENTIAL TO
ESTABLISH RACE AND GENDER-BASED
GOALS OR THRESHOLDS.

IS THIS LINKED TO THE LINKAGE
CONVERSATION THAT WE HAD
PREVIOUSLY AS WELL.

WHEN WE WERE TALKING ABOUT
WHETHER THE CITY WOULD BE -- TO
GO BACK AND RECOVER SOME OF THE
LINKAGE MONEY THAT WAS NOT
BASICALLY -- THAT WAS LOST, WE
DID NOT UPDATE NUMBERS AS WE
WERE ABLE TO.

THAT IN ORDER TO DO MORE THAN
JUST INFLATION INDEX INCREASE WE
HAVE TO HAVE SOME STUDY OR DO
THAT HAT THE STATE LEVEL IS THAT
IN THIS TFP AS WELL?

>> I'M SOMEWHAT FAMILIAR WITH
THOSE CONVERSATIONS AND DETAILS
THERE BUT I'D HAVE TO CONFER
INTERNALLY WITH THE REST OF THE
TEAM TO GET MORE FEEDBACK ON
THAT.

GREAT QUESTION.

I'D LOVE TO FOLLOW UP WITH YOU.

>> PERFECT.

MAYBE THERE'S OPPORTUNITY SINCE
WE'RE STILL IN THE EARLY STAGES
TO THINK ABOUT ESTABLISHING THAT
BASIS FOR THAT INITIATIVE.

THANK YOU.

>> CITY OF BOSTON PRESSLEY?

>> MY COLLEAGUE DIDN'T LEAVE TOO
MUCH FOR ME.

THAT'S FINE.

AGAIN, MANY OF THE QUESTIONS
THAT I HAD HAVE BEEN ASKED AND
ANSWERED.

I'M JUST -- JUST COUPLE OF
QUESTIONS I HAVE JUST FOR MORE
CONTEXT.

CAN YOU TELL ME HOW MANY
PROCUREMENT OFFICERS WE HAVE?
I'M CURIOUS AS TO, AGAIN, AS WE
THINK ABOUT IMPLEMENTATION OF
SOMETHING, ALL THESE
INSTITUTIONS ARE RUN BY PEOPLE
JUST MAKE SURE SINCE WE KNOW
THAT EVERY ORDINANCE, EVERY LAW
ONLY AS GOOD AS ENFORCEMENT,
JUST MAKE SURE THAT CULTURALLY

IN TERMS OF THE IMPLEMENTATION
BECAUSE THERE IS EXPECTATION TOP
DOWN THAT PROCUREMENT OFFICERS
ARE AWARE AND BEING INTENTIONAL
IN THEIR OUTREACH.

TO THE LINE OF QUESTIONING FROM
THE CHAIR AND ALSO THE LEAD
SPONSOR ON THIS THE CONTRACTING
WORKSHOP THAT'S WHAT WE HEAR ALL
THE TIME.

CHALLENGE FOR US IN GOVERNMENT,
GREAT WORK HAPPENING HOW DO WE
CONNECT PEOPLE.

MORE THAT WE DO THAT MORE WE'LL
BOLSTER PEOPLE'S CONFIDENCE IN
THE INTEGRITY OF THE PROCESS
WHERE THEY WILL BE MORE INCLINED
TO APPLY, BECAUSE THEY WON'T BE
UNDER THE IMPRESSION THAT IT'S
MORE OF A PRO FORMA EXERCISE
THAN REAL EQUITABLE OPPORTUNITY.
THAT'S MY QUESTION.

I DON'T KNOW IF THESE
DEPARTMENTS -- HOW MANY
PROCUREMENT OFFICERS WE HAVE
THEN HOW ARE THEY INFORMED OF
THESE CHANGES?

>> I THINK OVERALL THE CITY
BETWEEN 60-75 WITHIN THE
DEPARTMENT THAT WOULD BE
RESPONSIBLE FOR SOME LEVEL OF
PROCUREMENT.

THEY MAY NOT ALL BE CALLED
PROCUREMENT OFFICERS.

SOME OF THE SMALLER DEPARTMENTS
THEY COULD BE MANAGING MULTIPLE
THINGS.

COMMUNICATION USUALLY OCCURS
COUPLE OF TIMES A YEAR WHICH IS
USUALLY WITH AUDITING AND MYSELF
IT HAPPENS AROUND THE CLOSE OF
THE YEAR.

SOMETIMES MAY OR JUNE.

THEN PERIODICALLY THROUGHOUT THE
YEAR COMMUNICATION, IS THAT GO
OUT TO THAT GROUP AS A WHOLE, AS
IT RELATES TO CONTRACTING,
CHANGES IN THE SYSTEM OR THINGS
LIKE.

THAT IN ADDITION, GET BACK TO
COUNCILOR WU'S POINT REGARDING
TRANSPARENCY CALLED THE CITY
RECORD WHICH IS AN OLDER
DOCUMENT WHICH IS PUT ON THE

CITY'S WEBSITE.

BEEN WORKING TO AUTOMATE THAT PROCESS THAT WILL BE VERY SIMILAR TO WHERE THE PUBLIC NOTICES ARE HANDLED FOR CITY COUNCIL.

WITH THAT, WHEN THOSE GET AUTOMATED GIVE US MORE OF THE ABILITY TO BE ABLE TO QUERY ALL OF THE CONTRACTS AS WHEN DO THEY EXPIRE, WILL GIVE US LOT MORE OF THE FLEXIBILITY TO BE ABLE TO REPORT ON THE THINGS THAT YOU MIGHT BE LOOKING FOR, TAKES UP A LITTLE BIT LONGER TO DO NOW. WE SHOULD HAVE THAT PROBABLY I WOULD SAY BY END OF THE FIRST QUARTER OF 2018.

>> HOW DO YOU MANAGE AND RETAIN THE LIST OF THE 600 FOLKS THAT YOU'VE BEEN ABLE TO CULTIVATE IN THE WORKSHOPS THAT YOU COMMUNICATE WITH THEM FAIRLY REGULARLY THAT JUST AN E-MAIL LIST OR LISTSERV?

>> THE E-MAIL LIST FOR SURE. THERE'S UPDATE THERE.

BUT I THINK THE IDEA IS REALLY BUILDING A NETWORK AMONGST THESE FOLKS IN ADDITION TO GET FOLKS TO COME TO ADDITIONAL EVENTS AND WORKSHOP OPPORTUNITIES.

THAT HAS BEEN REALLY DELIBERATE PART OF THE PROGRAM BUILDING STRATEGY BEHIND SMALL BUSINESS CENTERS.

>> LET US KNOW HOW WE CAN SUPPORT ENGAGING OUR PLATFORM, WE DO VERY MUCH WANT TO CONTINUE TO BE A PARTNER IN THIS WAY. I THINK WE'RE GETTING SEVERAL ISSUES, SO ONE IS, ASK THE PRANCE PAIN SEE EXISTING, THE OTHER ISSUE FOLKS IN CITY GOVERNMENT SAYING WE CAN'T FIND WHO IS CERTIFIED.

HAVING THAT LIST OF 600 CONTINUE TO BUILD UPON THAT HOPEFULLY ALLOWS US TO GET THAT AS WELL?

>> COUNCILOR PRESSLEY I APPRECIATE THE QUESTION THAT YOU ARE RAISING AROUND THE INDIVIDUAL PROCUREMENT AGENT OR POINT PERSON WITHIN THE

DEPARTMENT BECAUSE WE HAVE FOUND THAT TO BE REALLY IMPORTANT TO IDENTIFY THAT PERSON, HAVE ONGOING DISCUSSION THERE AS WELL.

IT'S BEEN A NEW PART OF OUR STRATEGY THIS YEAR. BUT VERY HELPFUL BECAUSE I THINK THE PROCUREMENT PROCESS FOR DEPARTMENT IS VERY DECENTRALIZED SOME OF THIS CONVERSATION IS SOME OF THE EFFORT, SOME OF WHAT KEVIN AND I HAVE BEEN DOING ATTEMPT TO STANDARDIZE WHAT ARE THE PROCESS THAT HAPPENS IN MANY DIFFERENT PLACES AT DIFFERENT TIMES.

I APPRECIATE THAT PART OF THE DISCUSSION RECOGNIZING THAT ISSUE AS WELL.

>> EXCELLENT.

NOT TO BE -- BUT MY RECOLLECTION THAT THE LAST DISPARATE STUDY THAT STUDY SAID THERE WAS NO DISPARATE, RIGHT?

HERE WE ARE, I JUST WANT TO MAKE SURE WE HAVE COMMITMENT THAT REGARDLESS OF WHAT THE FINDINGS ARE, I KNOW IN MANY WAYS WE SEE THAT AS GIVING US THE LEGAL BASIS AND THERE'S BEEN GREAT DUE DILIGENCE IN THE SELECTING, THE ROLL OUT OF THE RFP AND SHOULD BRING ALL OF WHAT HAS HAPPENED IN THE PAST INTO CONSIDERATION FOR CURRENT PROCESS.

BUT JUST -- REGARDLESS OF WHAT THOSE FINDINGS ARE WE'RE STILL GOING TO ADVANCE IN THIS WAY BECAUSE WE KNOW DISPARATE EXISTS EVEN ANECDOTALLY, IS THAT FAIR?

>> ABSOLUTELY.

>> THANK YOU.

>> AGREED.

>> THANK YOU.

>> COUNCILOR ESSAIBI GEORGE.

>> THANK YOU CHAIRS AND THANK YOU TO THE SPONSORS, CERTAINLY GREAT TO HEAR FROM THE TWO OF YOU.

I'M CURIOUS, NOT SO MUCH ABOUT THE DETAILS IN THE ORDINANCE I THINK SPONSORS GOT THAT UNDER CONTROL.

WOULD YOU SHARE A LITTLE BIT NOR INFORMATION ABOUT SMALL BUSINESS CENTER, KODAK A LITTLE BIT ABOUT THE HOURS, WHAT THE EXPERIENCE IS OF AN INDIVIDUAL THAT GOES INTO ONE OF THOSE LOCATIONS?

>> SURE.

ABSOLUTELY.

THANK YOU FOR THE QUESTION. THE IDEA OF SMALL BUSINESS CENTER COMES OUT OF THE MAYOR'S CITY WIDE SMALL BUSINESS PLAN AND WHEN THE PLAN WAS LAUNCHED IN 2016, ONE OF THE MAIN THINGS THAT WAS IDENTIFIED WAS THE FACT THAT MANY SMALL BUSINESS OWNERS ACROSS THE CITY WERE NOT AWARE OF OTHER BUSINESS SERVICE ORGANIZATION THAT COULD SUPPORT THEM.

WERE NOT AWARE OF WHAT THOSE CITY SUPPORT SERVICES THAT WERE AVAILABLE TO THEM.

THERE ARE ABOUT 250 BUSINESS SERVICE ORGANIZATIONS THAT SUPPORT SMALL BUSINESSES IN THE CITY OF BOSTON AND MOST COULD NAME ONE, MAYBE TWO OR THREE WHAT BUSINESS OWNERS NEEDED AND WHAT WAS AVAILABLE TO THEM SO SMALL BUSINESS CENTER WAS CONCEIVED AS A WAY OF BRINGING BUSINESS SUPPORT ORGANIZATIONS DIRECTLY TO SMALL BUSINESS OWNERS AND ALSO MAKING CITY OF BOSTON STAFF DEPARTMENTS, RESOURCES AVAILABLE TO FOLKS ALL FREE FOR SURE.

THAT THERE WOULD BE WAY TO MOVE THROUGH DIFFERENT NEIGHBORHOODS. SO FIRST NEIGHBORHOOD BEING MADAPAN, WE FOUND THAT HAVING THE NINE WEEK SERIES OF WORKSHOPS THAT WERE HIGH IMPACT WORKSHOPS THAT WERE OFFERED BY PARTNERS.

SO SCORE, SBA, DIFFERENT PARTNERS AROUND THE CITY AND THERE WERE NETWORKING EVENTS THERE.

A BIG PART AGAIN CONNECTING PEOPLE TO RESOURCES THAT ARE AVAILABLE THAT THEY DIDN'T KNOW ABOUT THAT WERE AVAILABLE THAT

WERE FREE.

WHO WANT TO ESTABLISH BUSINESSES IN THE FOOD-BASED SPACE OR RESTAURANT, THAT WAS CLEAR FOCUS THERE.

WE THERE WERE FOR ON THURSDAY IN THE EVENING SO BASICALLY ABOUT FOUR OR FIVE HOURS STAFF WOULD SHOW UP BE IN THE NEIGHBORHOOD. IN EAST BOSTON, ONE OF THE THINGS WE WANTED TO FOCUS ON WAS ALLOWING SMALL BUSINESS OWNERS MANY OF WHOM WERE IN THE FOOD SPACE TO THINK HOW TO GROW THEIR BUSINESSES BUT ALSO TO GIVE BUSINESS OWNERS THERE AN OPPORTUNITY TO EXPLORE WORKER CO-OPS AND COOPERATIVE BUSINESS MODELS FOR THEIR BUSINESSES WHICH THERE WAS LARGE INTO AND DEMAND THERE.

WE TRIED TO TAILOR SOME OF THE OFFERINGS OF THE SMALL BUSINESS CENTER TO WHAT WE KNOW TO BE THE NEEDS AND/OR STRENGTHS OF THE NEIGHBORHOODS.

THE NEXT ROLL OUT WILL BE IN ROXBURY IN THE SPRING, SIMILAR MODEL OF AN EIGHT OR NINE-WEEK SERIES WITH ABOUT 20 DIFFERENT BUSINESS SERVICE ORGANIZATION PARTNERS WHO ARE ON HAND TO PROVIDE TECHNICAL ASSISTANCE, EVEN INFORMATION ON ACCESS TO CAPITAL.

WE'VE HAD SOME GREAT COLLABORATIONS WITH FOLKS FROM BOSTON PRIVATE BANK AS WELL AS AXION AS WELL AS AGAIN OTHER FOLKS WHO ARE IN THE CAPITAL SPACE.

AGAIN, TRYING TO MAKE THESE RESOURCES AVAILABLE OUTSIDE OF THE HALL AND GET INTO THE NEIGHBORHOOD TO UNDERSTAND WHAT BUSINESS OWNERS AND ENTREPRENEURS NEED.

>> SO THIS ISN'T AN OFFICE THAT IS OPEN 9:00 TO 5:00.

>> POP-UP SERIES.

THAT'S BEEN THE QUESTION ACTUALLY ABOUT WHETHER OR NOT THIS WOULD HAVE MORE PERMANENT LOCATION.

SO ABOUT 20 OR SO YEARS AGO THE CITY DID HAVE A SMALL BUSINESS CENTER THAT HAD A MORE STATIONARY PRESENCE IN A NEIGHBORHOOD AND THERE WERE PLUSES AND MINUSES WITH THAT. WE'RE TRYING TO THINK THROUGH THE OPPORTUNITY TO HAVE MORE PERMANENT LOCATION VERSUS A ROVING PRESENCE.

SO PEOPLE HAVE RESPONDED TO, RESPONSE HAS BEEN VERY STRONG IN THE NEIGHBORHOOD IS THE OPPORTUNITY TO NETWORK WITH OTHER BUSINESSES AND TO CONNECT DIRECTLY TO PROVIDERS WHO CAN HELP FOLKS THINK THROUGH WHAT THEY NEED, WHETHER IT'S TECHNICAL ASSISTANCE OR MARKETING OR LEGAL ISSUES IN THEIR BUSINESS.

WE HAVE PARTNERSHIP WITH A CLINIC AT NORTHEASTERN AND LAW STUDENTS HAVE BEEN PART OF THIS DISCUSSION.

THERE'S BEEN GREAT RESPONSE ON GROUND, IN FACT WE GENERATED BUNCH OF DIFFERENT SURVEYS THROUGH THE NEIGHBORHOOD, NUMBER ONE QUESTIONS THAT COMES BACK TO US HAS BEEN WILL THERE BE MORE, CAN YOU HAVE MORE HOURS, CAN THERE BE MORE, WHAT'S NEXT. TRYING TO TAKE THAT KIND OF QUESTIONING AND USE THAT AS WAY TO BUILD THE NETWORK.

SO IT ISN'T JUST WE'RE IN EAST BOSTON, FIGURE OUT SOMETHING ELSE, WE'RE IN MADAPAN, PARTNERS THAT WE WORKED WITH SPECIFICALLY HAVE MADE ONGOING COMMITMENTS TO THOSE NEIGHBORHOODS, FOR EXAMPLE, IN EAST BOSTON THE ENGLISH FOR NEW BOSTONNIANS, DOES INCREDIBLE LANGUAGE BUILDING COMPETENCY, PARTICULARLY DEVELOPED COURSE AROUND ENGLISH LANGUAGE COMPETENCE FOR SMALL BUSINESS OWNERS.

THEY HAVE MADE A LONGER TERM COMMITMENT TO EAST BOSTON NEIGHBORHOOD BASED ON WORK THAT WE JUST DID THERE.

THE IDEA IS TO BUILD UP WHAT'S
ON THE GROUND FOR THE BUSINESSES
NOT JUST I GUESS SNATCH AND RUN.
SO TRY TO THINK THROUGH WHAT
THAT MEANS OVER TIME.
WHAT THAT WILL MEAN AT THE END
OF OUR RUN IN ROXBURY IN THE
SPRING.

>> THE RELATIONSHIP WITH A
LITTLE BIT OF DIFFERENT WAY THAN
THE MAIN STREET PROGRAMS DO
THAT.

ALSO NOT TO GET OFF TOPIC BUT
JUST SOMETHING I THINK IS REALLY
IMPORTANT TO REMEMBER THROUGH
ALL THESE CONVERSATIONS WE THINK
ABOUT CREATING, STABILIZING
SMALL BUSINESSES ACROSS OUR CITY
IS THE GENTRIFICATION, FACT THAT
SMALL BUSINESSES ARE FACING
SIMILAR TO THE HOUSING CRISIS,
THE COST OF OWNING AND OPERATING
AND SUSTAINING A BUSINESS OVER
TIME IS GETTING MORE AND MORE
EXPENSIVE.

CREATE THESE OPPORTUNITIES FOR
SMALL BUSINESSES TO DO BUSINESS
WITH THE CITY, WE'RE HELPING
THEM GROW BUT THEN ALSO MAKING
SURE, DEPENDING ON WHAT THE
CONTRACT IS OR DOES, THE LENGTH
OF THAT CONTRACT THE TERMS OF
PAYMENT ON THAT CONTRACT THAT
WE'RE SUPPORTING SMALL
BUSINESSES THROUGH THAT TO GET
TO THAT CONTRACT MOMENT BUT THEN
ALSO TO SUSTAIN THEIR BUSINESS
AFTER THE CONTRACT EXPIRES.

>> YOU'RE EXACTLY RIGHT.
THIS IS SAN ISSUE IN TERMS OF
ONGOING CONVERSATIONS WITH
PROPERTY OWNERS IN THESE
NEIGHBORHOODS.

AND WE HAVE BROKERED A FEW OF
THESE DIRECTLY AROUND HOW PROMPT
OWNERS THINK ABOUT FUTURE
PLANNING FOR CURRENT TENANTS WHO
ARE SMALL BUSINESSES AS WELL AS
SOME TENANTS THAT THEY WANT TO
ATTRACT HOW CAN THE CITY HELP
THEM THINK THROUGH
AFFORDABILITY.

YOU'RE RIGHT ON WITH THAT.
THE MAIN, EXECUTIVE HAS BEEN

CRITICAL FOR THOSE CONVERSATIONS
AS WELL AS ANCHORING THE SMALL
BUSINESS CENTER WORK.

THANK YOU FOR CALLING THEM OUT.

>> THEN ALSO JUST BEING
SENSITIVE TO THE SECTIONS OF THE
CITY THAT DON'T HAVE MAIN STREET
PROGRAM AND MAKING SURE THAT
WE'RE PAYING MAYBE A LITTLE
DIFFERENT ATTENTION TO THOSE
BUSINESS DISTRICTS OR PARTS OF
THE CITY THAT HAVE BUSINESSES
THAT HAVE THAT SUPPORT.

>> THANK YOU.

>> COUNCILOR ESSAIBI GEORGE,
THAT WILL CONCLUDE QUESTIONS AND
ANSWERS FROM MY COLLEAGUES NOW
IS THE TIME FOR PUBLIC
TESTIMONY, IS ANYONE HERE
WISHING TO OFFER PUBLIC
TESTIMONY MAY DO SO OR FOREVER
HOLD YOUR PEACE.

SEEING AND HEARING NO DESIRE FOR
ADDITIONAL PUBLIC TESTIMONY.
WE WILL START TO WRAP UP I'LL
DEFER TO MY COLLEAGUES, LEAD
SPONSORS AS TOMORROW AS OUR LAST
SESSION.

ALLOW LEAD SPONSORS TO MAKE
DECISION AS TO WHAT THE
COUNCIL'S ACTION WILL BE OR WILL
PRESENT TO THE WHOLE COUNCIL SO
YOU GUYS MIGHT WANT TO HAVE
DISCUSSION AT SOME POINT.

IF YOU ARE COMFORTABLE WITH THE
DOCUMENT, SOME OF THE CHANGES
THAT WE'VE MADE THAT COME OUT IN
NEW DRAFT, THAT'S SOMETHING THAT
YOU GUYS CAN HAVE LET US KNOW
I'LL DEFER TO MY COLLEAGUES,
LEAD SPONSORS.

THERE'S NOTHING ELSE FURTHER TO
ADD FROM MY COLLEAGUES WITH
RESPECT TO DOCKET 1325 ORDINANCE
PROMOTING EQUITY IN THE CITY OF
BOSTON CONTRACTS.

IS ADJOURNED.